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934th Airlift Wing,  
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# VIKING FLYER



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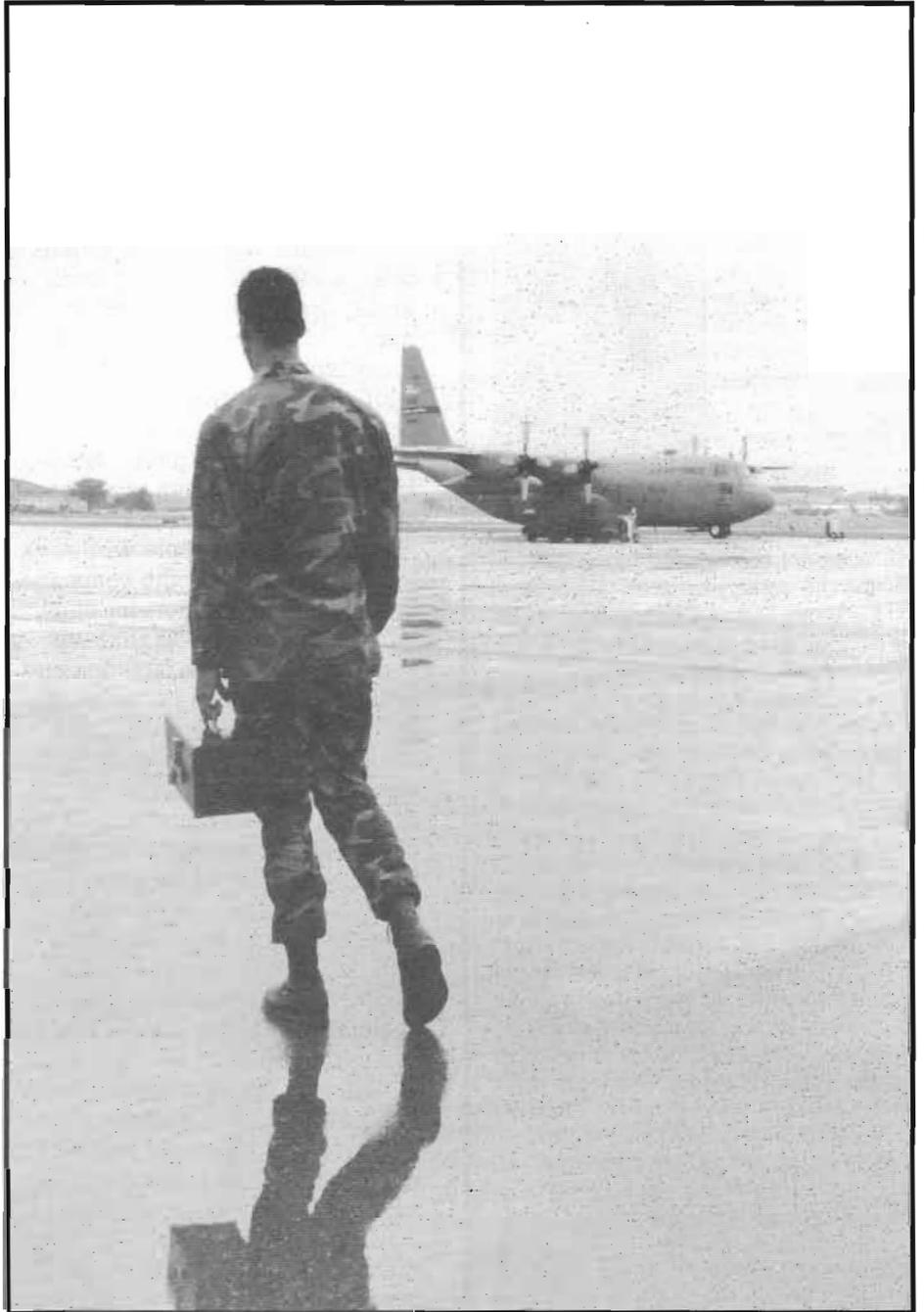


Photo by Tech. Sgt. Joe Walz

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Tech. Sgt. Mark Woodson,  
934th Maintenance Squadron,  
inspection dock craftsman.



Photo by Tech. Sgt. Joe Walz

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## Commentary

# A four for all

### Juggling many tasks, reservists have productive UTA

Col. Dean Despinoy  
Wing Commander

September UTA was proof positive that the 934<sup>th</sup> can juggle four important events with success on all fronts. Once again the dedication of the people involved resulted in a productive and fun weekend.

Brig. Gen. Bankers arrived on schedule and a series of briefings, updates and discussions prepared him for his visits to many work areas. He got a first-hand view of our facilities, equipment and most importantly people. Thanks to my staff, and input from almost every area of the wing, the presentations went off without a hitch. His interface with you left him with the same sense of pride I have in being associated with people who rank among the finest in the command.

We gained support for many of our upcoming projects that will translate into better facilities and working conditions for us all. A highlight of his tour included a walk through the Four Plex undergoing renovation in preparation for the Communications Squadron. It was clear that the members of the Civil Engineering Squadron were enjoying their jobs as jackhammers destroyed a cement floor in the building. The only time CES is happier than when they are building something is when they are tearing something apart.

He was impressed with everyone he met and the obvious care and love that goes into maintaining our aircraft. The general said he enjoys having the opportunity to travel to various Wings and see differences, but also notes the similarities. Without exception, each wing has extremely patriotic people who are proud of what they do.

This factor allows us to come

together in any size force and perform our duty with consistently outstanding results.

In addition to the general's visit, we also hosted Bosses Day. Thirty-three civilian bosses of traditional reservists started their day with breakfast and a briefing from me and a representative from ESGR (Employer Support of the Guard and Reserve). After breakfast they were bussed to the flying squadron for a mission briefing and flight. Upon landing they joined their reservist employee for lunch at the dining facility. The day concluded with a couple of hours of shadowing their reservist in their work area.

Saturday night saw us putting on our mess dress and taking over a large portion of the Radisson Hotel. Thanks to the hard work of many from the Operations Group we all experienced a great evening. Ticket sales ballooned from 289 on Thursday to an outstanding 408 by midday Saturday. (No procrastinators in our Wing.) The evening was a perfect balance of military tradition and a relaxed atmosphere of fun and camaraderie. Highlights included the POW/MIA tribute, recognition of those in attendance who were serving on duty on the first day when the Air Force was created from the Army Air Corp, Brig General Bankers' speech on the future of the Air Force Reserve Command, and the excellent music of the military dance combo, Nightwing.

Family Day topped off the weekend. Everyone was able to enjoy a great no-cost meal, and



Despinoy

(Continued on next page)

**ew book on contingency missions**

**Air Force**

To stimulate the disciplined and analytical study of contingency missions, the Air Force History and Museum Program here recently published "Short of War: Major USAF Contingency Operations," edited by A. Timothy Warnock of the Air Force Historical Research Agency.

Historians and archivists assigned to AFHRA wrote the text, and the Air University Press edited and arranged the copy, illustrated maps and designed the cover.

"Short of War" contains 23 operational summaries of the most significant contingency operations spanning the Cold War's beginning to the current era of Global Engagement. An introductory chapter places the contingency operation within the context of national policy and strategy. The remaining chapters summarize the operations themselves. Most entries deal with a single contingency, but several cover two or more if the operations are closely related.

Arranged chronologically, each entry lists the theater of operations, bases, Air Force flying organizations and their assigned aircraft. A brief narrative identifies each campaign's major objectives, describes the air activities and highlights lessons learned.

Copies of the book are available at the AFHRA Web site or the Air University Press Web site.

**Defense bill increases funding**

**Reserve**

Air Force Reserve Command will receive an increase in its annual operating budget and funding for more military personnel.

Under the fiscal 2001 DoD Appropriations Act signed by the president, AFRC will get \$2.8 billion. This funding will permit a Selected Reserve end strength of 74,470, an increase of 170 positions. The bill also calls for 1,336 full-time Active Reserve and Guard positions. *(Air Force Print News)*

**A four for all**

*(Continued from previous page)*

Services did a great job feeding all the hungry folks. There was lots to do for kids of any age, but I personally enjoyed the sumo wrestlers the most. It was great to eat and laugh with our families. As with everything, dozens of volunteers gave up a portion of their family day to work the booths and attractions. Thanks to you all for making it a great event.

**Fitness Center wins award**

**Local**

The 934<sup>th</sup> Services Squadron fitness center was recently named the top sports and fitness program in the Air Force Reserve Command.

The award was based on customer focus and satisfaction, leadership, management and operational results.

The new \$1.1 million fitness center has seen a usage increase from an average of 150 per week to an average of approximately 700 people per week.

The center offers basketball, racquetball, volleyball, Tae-bo, martial arts and personal training. You can also check out sports equipment.

For more information on the hours or programs at the base fitness center, call 1-GYM, or Ext. 1665.

**Combined Federal Campaign**

**IT'S YOU, IT'S ME...IT'S OUR CFC**

The 934<sup>th</sup> Airlift Wing plays an important part in strengthening our community, our nation, and our world - making it a better place to live and work. Your CFC gift helps ensure those important programs and a broad range of services are available in case you or your loved ones ever need help. Your contributions help make our community a healthier, safer, and better place for your family, friends, and coworkers.

Your contributions through the CFC help:

- Youth matched with mentors do better in school and avoid drugs use.
- Single parents in poverty access to crisis childcare.
- Abusers end their abusive behavior.
- People with disabilities learn skills to help them stay independent.

Other ways your gift can go further is helping with critical issues like keeping kids in school, off drugs, and out of gangs; moving people from poverty to self-sufficiency; converting people from tax users to taxpayer; caring for aging parents and grandparent; feeding the hungry; sheltering the homeless; providing safety and recovery for victims of abuse and violence.

The base has been very successful in past years in supporting the CFC thanks to everyone's generosity. Our contribution goal for this year is \$21,000. Campaign committee members will be getting out to everyone with pledge cards and to answer questions.

Together we are making a difference in lives of many people through the power of caring.

## AEF taskings start second cycle

WASHINGTON — As Aerospace Expeditionary Forces 9 and 10 enter the last phase of the first 15-month cycle under the expeditionary aerospace force concept, Air Force officials are taking stock of the process and making a few adjustments where needed to ensure a smooth transition for the second cycle.

The Air Force launched the AEF concept Oct. 1, 1999, as a means to bring predictability and stability to Air Force members and their families. The AEFs are essentially a force management tool that helps the Air Force spread its capability more evenly across the total force; active duty, reserve and guard.

"My general impression is that the aerospace expeditionary force is going very well," said Brig. Gen. Dennis Larsen, commander of the AEF Center, Langley Air Force Base, Va. "There are some growing pains, but any time you make a transition that is this major and involves an organization as big as the Air Force, there are bound to be some problem areas, but we're solving them," General Larsen said.

He said one of the biggest successes so far is in the notification process. "AEFs 5 and 6 were the first full-up pair where we used unit training codes to task all the combat support forces and no longer used the PALACE Tenure system where everybody was tasked individually," he said.

Before AEFs 5 and 6, notifications went out 15 days before people actually deployed. But the general said for the second cycle starting Dec. 1, the notification went out 120 days prior; "so we gained about a 10-fold improvement in our ability to get that information to our airmen; just from AEFs 5 and 6 in the first cycle to AEFs 1 and 2 in the second cycle."

"That equates directly into people knowing well ahead of time that they are going to deploy or not, so it's a big plus."

Another area General Larsen said the Air Force is making improvements

in is the shortfall or reclama rates. "This is where a unit is tasked for a requirement in the area of responsibility and can't fill it," he said. "We have to go back out and find someone else in the Air Force who can fill it.

"We started out with about 3.2 percent of our taskings coming back as shortfalls in AEFs 5 and 6, but, so far, currently we're down to 0.5 percent for AEFs 1 and 2 for the second cycle. This is a significant improvement and certainly a lot more promising than what we had earlier."

The general attributes this improvement to two factors. One is the earlier notification process. "The units have time to check and doublecheck to make sure they have the right person for the tasking. "And the other reason is that we have grown the number of people we have inside the AEF construct," he said. "When we first started Cycle 1, we only had about 90,000 people, which is obviously a very small part of our Air Force.

"Right now though, we're up to 141,000 people, and that number is growing as we posture more UTCs and more people. We have a bigger populace to draw from so there's less shortfalls."

He added that the reserve components are contributing greatly to the total force effort, with the reserve and guard continuing to fill 10 percent of the combat support taskings and 24 percent of the aviation units' forward deployed commitments for the second cycle.

"The reserve and guard are really standing up; it's a success story," General Larsen said.

Another move the Air Force has made as it transitions to the second cycle is lengthening the deployments

of the on-call aerospace expeditionary wings.

"The AEWs will go from 90 days to 120 days," the general said. "This is another move that made sense to do."

Under the 90-day period, the AEW commanders discovered the off period didn't give them enough time to recover and prepare to go back on call. "So both wing commanders wanted to lengthen the tour so they now have 120 days when they're off

call so they have more time to do all the training, TDYs and other things they need to do to be proficient at their jobs," he said. This also rotates who is on call for the holiday and summer season.

"Obviously, the most important thing as we go from cycle to cycle is to continuously improve the process, keeping in mind that predictability is a key thing we're driving for."

He said a big improvement for the second cycle is an AEF online web site, <https://aefcenter.acc.af.mil/>. Airmen can access individualized "training templates" to obtain information about their deployed job description and mission, even the equipment they'll be working with.

"People can go to this web site to learn all about their deployment, which I think is one of the biggest improvements they will see in the second cycle," the general said.

He added as people are tasked for their 90-day deployments, everyone must keep in mind this does not include number of days spent traveling in and out of the area of responsibility. "People will most likely be staying beyond 90 days, for traveling and some overlap."

"Overall, the feedback has been pretty positive," General Larsen said. "Folks are learning what AEFs they're in, when they're deploying and we expect to see big improvements in the second cycle." (Air Force Print News)

**"The reserve and guard are really standing up; it's a success story."**

*--Brig. Gen. Dennis Larsen  
Commander, AEF Center*

# Reservists give elbow grease

Scrappers, brushes, ladders, paint, caulk and volunteers brighten up a home

**Master Sgt. Dave Hammer**  
Wing Historian



Photo by Master Sgt. Dave Hammer

Master Sgt. Doug Johnson, 934th CES, applies a fresh coat of paint during the Metro Paint-a-thon.

On July 31 and Aug. 1, 41 people including individuals of the 934<sup>th</sup> Airlift Wing and their family members volunteered to prepare and paint a home close to the base.

This year marked the 11<sup>th</sup> consecutive year people from the 934th Air Wing participated in the Twin Cities Metro Paint-A-Thon.

This event teams up hard working and motivated people with a person who can't financially or physically paint the exterior of their house.

The Greater Minneapolis Council of Churches sponsors the event. Supplies are donated from corporations and all that is

asked of the volunteers is the sweat and energy to paint the house.

This year's team was once again organized by Senior Master Sgt David Cormier, 934th Maintenance Squadron and Master Sgt David Hammer, 934th Air Wing historian. The team consisted mostly of 934th MXS members with the 934th Logistics Support Squadron coming in second. The remainder of the team was from units around the base.

The enthusiasm from the team members makes the event fun. Even though scrapping a house and painting it is a hard chore, it is a great feeling to help someone and make the outside of their home look great again. Usually the home we get to paint has a lot of peeling paint and isn't the best looking house on the block. But by the time we finish with putting a fresh coat of paint on the house, trimming the yard, the house becomes one of the best looking homes on the block.

## New emblem unveiled

**Master Sgt. Dave Hammer**  
Wing Historian

The 934th Logistics Support Squadron (LSS) has joined other 934<sup>th</sup> Airlift Wing (AW) units with an official emblem. One unit remains without an official emblem, but more on that later.

The emblem features a Viking long boat and a stylized airplane circling the globe. This emblem is unique among 934 AW emblems in that the unit traded the typical Viking head for a Viking boat. While keeping with a tradition of trying to show where the unit is located, they were able to come up with something new. As with any emblem, the rules state the emblem can't have an actual aircraft drawn on it. That is why there is the stylized delta symbol representing an airplane.

All Air Force emblems must use ultramarine blue and Air Force yellow on it. The ultramarine blue alludes to the sky, the primary theater of Air Force operations and the Air Force yellow refers to the sun and the excellence

required of Air Force personnel. The remaining colors in this emblem are silver gray for the globe, white for the sails and brown for the long boat and delta symbol.



Just as important as designing an emblem, is the significance statement behind the emblem. This dates back to the Middle Ages to what the emblem meant to the designers. Besides the meaning for the blue and yellow mentioned above, the remaining statement says, "The globe signifies the global extent of the unit's mission. The long boat and delta symbol alludes to the unit's past service and its future support. The nine stars on the sail represent the unit's navigational skills and refer to the unit's original emblem."

The unit is the 934<sup>th</sup> Operations Support Flight (OSF) is one last unit without an emblem. Both the 934 LSS and 934 OSF were working hard to complete the emblem design. The 934 OSF is close to a final design and should have an emblem soon. Work on emblems is done through the 934 AW Historian to the AFRC History Office. The AFRC History Office coordinates with the other U.S. Air Force and U.S. Army agencies to complete the emblem.

# Building the future

Staff Sgt. Suzanne Runtsch  
Public Affairs

Steel beams and concrete blocks form the outline of what will be guestrooms for the new consolidated lodging facility. The fiscal year 2000 Military Construction Appropriations Act funded the \$11.3 million construction project.

"The building was designed in phases to facilitate construction as money is available," said Tamara Davis, base lodging manager.

Phase one includes the hub of the lodging facility, the lobby area with atrium, 15 guestrooms and five executive suites. Phase two, slated for completion in August 2001, will offer an additional 119 guestrooms. Phase three, not yet funded, will bring the total number of rooms to 307. All rooms offer a private bath and at least 250 square feet of living space for guestrooms, 400 square feet for executive suites.

Currently, the total lodging capacity is 188 rooms. It has not yet been determined how buildings 711 and 716



will be used after the new lodging facility is opened. Davis said the increased capacity of the new facility should significantly reduce the number of people lodged in commercial contract quarters.

The new lodging facility is based on the Air Forcewide visitor quarters concept of "any room, any rank." Davis said surveys indicate customers are very pleased with the amenities currently offered in lodging. Davis is exploring new reservation systems and in-room services to be offered in the new lodging facility. The new facility will maintain its affordable cost, "Each base does a rate determination packet every year and from that data the price of lodging is determined," said Davis.

As each building block forms a new wall, excitement builds. "The enhancement to our facilities will enable us to provide greater service to our armed forces families—we're more than just a place to stay," Davis said proudly.

### Other projects around the base include:

✓ Remodeling and renovation of the old Navy Bldg. 729 for the Communications Squadron, which included gutting the interior, and removing materials that contained asbestos. Later Civil Engineering will be re-roofing.

✓ Remodeling-upgrade of the Fire Barn, Bldg. 802 includes installing new carpet and a new air conditioning system.

✓ Repair of the CATM, Bldg. 862 involves installation of a new air conditioning system.

✓ Exterior mortar remodeling of the Maintenance Bldg. 821.

✓ Remodeling of the supply Bldg. 801.

# Civilian employers salute base reservists

Staff Sgt. Suzanne Runtsch  
Public Affairs

The air was full of excitement and anticipation for 33 civilians as they anxiously looked forward to a day full of new experiences. "This is a great opportunity to learn more about what employees do outside of work," said Mike Omtvedt, Precision Press production manager, who was invited by Master Sergeant Chester Gronewold, an air cargo craftsman, 27th Aerial Port.

"I wanted to give my civilian employer a better idea of what I do for the reserves," said Staff Sgt. Scott Johnston, 27th Aerial Port, transportation journeyman. Johnston invited Myron Dummer, his employer at Winland Electronics.

"I'm from a different era, women weren't in the military unless they were nurses. It's exciting to learn more about Jeanette (Staff Sgt. Jeanette Gillie-Harp, 27th Aerial Port)," said Valerie King, Cardinal Pharmaceutical, bids and contacts coordinator.



Photo by Staff Sgt. Stephanie Robinson

**Thirty-three civilians enjoyed a special flight as part of Employers Day.**

# More than just a glass of water

## Testing for impurities and taking the lead out

**Douglas Yocum**  
Physical Scientist

Over the past four years, the 934<sup>th</sup> Bioenvironmental Engineering Office has performed annual sampling to determine the presence of lead in water from sinks and fountains in base facilities. The base drinking water may pick up lead from lead and brass pipes and plumbing fixtures as it travels from the Minneapolis distribution lines into the base facilities.

The U.S. Environmental Protection Agency (EPA) has established an "action level" of 0.015 milligrams per liter for lead in drinking water. The action level is the amount of lead above which people may experience health effects if they regularly consume the water. Potential health effects, as described by EPA, are as follows:

*"Infants and children who drink water containing lead in excess of the action level could experience delays in their physical or mental development. Children could show slight deficits in attention span and learning abilities. Adults who drink this water over many years could develop kidney problems or high blood pressure."*

Following the installation of a water treatment system, significant reductions in lead levels have occurred. However, recent results from testing base facilities have shown that the following twelve (12) facilities had lead above the action level in "first draw" water samples (i.e., water collected after not being used for at least six hours):

- Building 711 Base Lodging VOQ
- Building 715 Naval Reserve
- Building 716 Base Lodging VAQ
- Building 746 Refueler Maintenance Bay

- Building 750 Security Forces
- Building 760 Headquarters
- Building 761 Communication Center
- Building 802 Fire Station
- Building 806 Hazardous Storage Facility
- Building 812 Central Heating Plant
- Building 814 HAZMART
- Building 840 Aeromedical Facility

Additional test results showed that lead levels at these locations are reduced to less than the action level by simply running the water for at least one minute before drinking. This flushes the standing water and draws in fresh water that has not had enough residence time to pick up lead from plumbing fixtures. We therefore recommend that water be run for at least one minute before drinking at each of the facilities listed above.

Ongoing use of the water treatment system is expected to continue to reduce lead levels in the base drinking water. Bioenvironmental Engineering Services will perform and report future rounds of sampling to verify the safety of base drinking water. For further information, please contact Tom Crable, Bioenvironmental Engineer, at extension x1608.

### Proposed Actions

A three-year cycle of sampling will be implemented beginning in the 1<sup>st</sup> quarter of FY01. All designated sample locations will be tested. In the 3<sup>rd</sup> quarter, a follow-up round will be conducted, including only the locations with results above the lead action level during the previous 1<sup>st</sup> quarter.

Sample locations will be deleted when three consecutive results are below the action level. Sampling will continue during subsequent fiscal years, using the same 1<sup>st</sup> quarter/3<sup>rd</sup> quarter pattern, until all sample locations have met the deletion criteria.

### Reporting to EPC:

Results of each round of sampling/analysis will be reported to the base Environmental Protection Committee during the quarterly meeting following that round of sampling.

### Postings:

Following each round of sampling, a notice similar to the July 2000 posting, will be placed on the electronic bulletin board and within individual affected buildings. The notice will identify buildings where results were over the action level, which should use the one-minute flushing policy.

### Fountain filters:

Based on the results of sampling in fall 2000, evaluate the need to install (or replace) lead filters on fountains in Buildings 716 (4 fountains), 745 (2 fountains), 750 (1 fountain) and 802 (1 fountain).

### Water line flushing:

CEO currently performs annual flushing of the drinking water distribution system from two hydrants. In addition, automatic flush valves installed at eight locations perform nightly flushing within individual buildings. The valves are tested weekly by CEO personnel. If the results of testing in Fall 2000 do not confirm the trend toward lead reduction, CEV, CEO and SGPB should jointly evaluate options for a more aggressive strategy of flushing the system.

### Fountain-mounted spigots:

If sinks in some facilities continue to show lead levels above the action level, while fountains test clean, evaluate and consider the installation of spigots onto the fountains, to allow occupants to obtain water for coffee, etc., from the fountains.

## Survival equipment - there when you need it

By Staff Sgt. Jeffrey Williams  
Public Affairs

Their slogan is, "The last to let you down." For the men and women of the 934<sup>th</sup> Maintenance Squadron's survival equipment shop, these words aren't taken lightly.

It is the responsibility of this three-person shop to inspect and pack all of the parachutes, life rafts, life preservers and anti-exposure suits that are carried aboard the wing's 10 aircraft.

"The parachutes have never been used in an emergency in my 15 years with the 934<sup>th</sup>," said Master Sgt. Jean Corrow, chief of survival equipment. "But we still have to inspect and pack the chutes every six months, with everything else getting inspected and repacked once a year."

"We only put enough chutes on the plane for the aircrew," Corrow said. "It's rewarding to know that if they ever have to use our equipment, they will open and get them down safely. There are no reserve chutes, so once it opens - that's it."

In keeping with updates in technology, the survival equipment shop is currently adding radio beacons to the chutes and one-man life rafts.

Tech. Sgt. Randy Stapleton, parachute fabrication specialist (rigger) said the beacons emit a high-pitched tone when activated and can be received by any receiver set at the international emergency frequency - usually from a tower or circling aircraft.

Corrow said another technological advancement that the wing may soon get is the vacuum-packed parachutes that are currently in testing.

Corrow said the chutes, while smaller and easier for the flight crew to wear, are packed directly at the factory by machines.

"We will not need to pack them unless something happens to the vacuum seals," she said.

Corrow said her biggest challenge is maintaining high quality in the maintenance of equipment.

"We take pride in our work," she said, "we have very high standards."

"At every survival shop there are parachutes, but not everyone has a quality rigger. They may have qualified riggers, but not necessarily quality riggers. I'm proud that we have two quality riggers here," Corrow said.

Stapleton said he finds the job rewarding because each day brings something different.

"I feel confident in knowing that I'm an expert in the different aspects of complex equipment," he said. "I take personal satisfaction in knowing the quality of work I do may help save someone's life someday."

After the survival equipment shop finishes the inspection and packing of the parachutes and various survival gear, they go to the life support shop for another inspection and then are loaded on the plane.

"We have a good unit with good aircraft," Corrow said. "We should never have to use the chutes. If I had to say we used them even once, that means we lost an aircraft. Thankfully that has never happened. If one ever does, as long as we do our jobs they'll come down safely. We don't want to let them down."

### Promotions

Senior Master Sgt. Bradley Erickson, MSF  
Senior Master Sgt. Kenneth Plummer, AW  
Senior Master Sgt. Darryl Radford, MSF  
Senior Master Sgt. Troy Ranum, AW  
Master Sgt. Robert Cluka, APS  
Master Sgt. Scott Struss, AW  
Tech. Sgt. Darrell Anderson, MXS  
Tech. Sgt. Blake Andrist, MXS  
Tech. Sgt. David Dudash, MXS  
Tech. Sgt. Lee Hanson, MXS  
Tech. Sgt. Michael Lein, MXS  
Tech. Sgt. Troy Odella, MXS  
Tech. Sgt. Anthony Osborne, MXS  
Tech. Sgt. Scott Ruona, MXS  
Tech. Sgt. Scott Benson, MXS  
Tech. Sgt. Marty Dunbar, MXS  
Tech. Sgt. David Hanson-Best, APS  
Tech. Sgt. Barry Haukoos, SFS  
Tech. Sgt. Jeffrey Imsdahl, SFS  
Tech. Sgt. Brian Iverson, LSS  
Tech. Sgt. Jon Juliot, APS  
Tech. Sgt. Randy Klien, MSF  
Tech. Sgt. Patrick McCullough, AW  
Tech. Sgt. Jack Pegg Jr., APS  
Tech. Sgt. Daniel Roth, MXS  
Tech. Sgt. Timothy Soby, APS  
Staff Sgt. Aaron Groskreutz, SFS  
Staff Sgt. Jason Holm, CES  
Staff Sgt. John Morrison, APS

